#### CINCINNATI METROPOLITAN HOUSING AUTHORITY

#### **SOLICITATION NUMBER 2023-5004**

# **REQUEST FOR PROPOSALS**

#### **FOR**

# **Strategic Plan Consultant**

DATE ISSUED	April 20, 2023		
NON-MANDATORY PRE-PROPOSAL CONFERENCE	Not applicable		
SITE VISIT/WALK THROUGH	Not Applicable		
LAST DATE FOR QUESTIONS	Questions shall be submitted in writing no later than <u>11:00 AM</u> local time on May 8, 2023, to <u>procurement@cintimha.com</u> . Responses to questions will be posted as an addendum to the website along with the other solicitation documents.		
NOTICE OF INTENT TO SUBMIT	It is suggested that interested companies submit a Notice of Intent to submit a proposal to <a href="mailto:procurement@cintimha.com">procurement@cintimha.com</a> . By indicating your intent to submit a proposal you will receive notice of any addenda posted.		
PROPOSAL SUBMITTAL RETURN & DEADLINE	May 11, 2023, no later than 11:00 AM local time to Procurement@cintimha.com		
WHAT TO SUBMIT	Submit: 1 electronic proposal; 1 electronic fee information form; and 1 electronic contract award and acceptance form. The 3 electronic files will be separate files. The 3 electronic files will be in .pdf format. Photographs and links to files will not be accepted.		

CMHA Reserves the right to modify this schedule at its discretion. Notification of changes will be made available to all interested parties via an email and/or by posting on CMHA's website.

THE RESPONSIBILITY FOR SUBMITTING A RESPONSE TO THIS REQUEST AT THE DESIGNATED OFFICE OF CINCINNATI METROPOLITAN HOUSING AUTHORITY ON OR BEFORE THE STATED TIME AND DATE WILL BE SOLELY AND STRICTLY THE RESPONSIBILITY OF THE PROPOSER. THE AUTHORITY WILL IN NO WAY BE RESPONSIBLE FOR DELAYS CAUSED BY THE DELIVERY MANNER CHOSEN BY THE RESPONDENT OR CAUSED BY ANY OTHER OCCURRENCE.

#### INTRODUCTION

The Cincinnati Metropolitan Housing Authority (hereinafter, "CMHA" or "the Authority") is a public entity that was formed in 1933 to provide federally subsidized housing and housing assistance to low-income families, within Hamilton County, Ohio. The Authority is headed by a Chief Executive Officer (CEO) and is governed by a seven-person board of commissioners and is subject to the requirements of Title 24 and Title 2 of the Code of Federal Regulations (hereinafter, "CFR") and the Authority's procurement policy. The Authority currently has approximately 205 employees, owns and/or manages over 5000 affordable housing units, and administers rental assistance for almost 12,000 privately owned rental units through the Section 8 HCV programs.

CMHA has several instrumentalities and related entities which develop and operate affordable housing in Hamilton County, Ohio. Those instrumentalities and related entities are included in this solicitation. As new developments and RAD conversions occur, additional instrumentalities will be created.

Cincinnati Metropolitan Housing Authority (CMHA) hereby solicits and requests quotes from qualified contractors to provide for a consultant who will conduct reviews, data collection, and shareholder meetings to develop a strategic plan for CMHA.

In keeping with its mandate to provide efficient and effective services, the Authority is now soliciting proposals from qualified, licensed and insured entities to provide the services described in the Scope of Work to the Authority. All proposals submitted in response to this solicitation must conform to all of the requirements and specifications outlined within this document and any designated attachments in its entirety.

**Attachments:** It is the responsibility of each proposer to verify that he/she has downloaded the following attachments pertaining to this RFP, which are hereby by reference included as a part of this RFP:

Attachment/Section		Description	
A	Reference*	Scope of Work	
В	Separate Electronic File	Fee Submission Form	
C	Reference*	General Terms and Conditions including the Form HUD-5370-C1, General Conditions for Non-Construction Contracts Section I (With or without Maintenance Work) and Additional Terms and Conditions for Legal Services	
D		Omitted	
E	Separate Electronic File	Contract Award and Acceptance Form. Include with the Fee Submission Form.	
F	Reference*	The Authority's Instructions to Proposers (ITP)	
G	Section 1	Form of Proposal	
Н	Section 2	HUD Form Packet	
Ι	Section 4	Professional References	

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J	Separate Vendor Registration Form (if not previously submitted or if updating)		
	Electronic File	If the proposer has not previously registered as a vendor with CMHA or if	
	or via email	any information has changed, then the Vendor Registration Form (Attachment	
		J) must be fully executed and submitted as part of the proposal submittal or	
		prior to the submittal. If selected for award, these forms are required in order	
		to process purchase orders for payment.	

<sup>\*</sup>Do not include the reference attachments in your proposal.

#### 1.0 THE AUTHORITY'S MOTTO AND GOLD PERFORMANCE STANDARDS

In 2012, the Authority implemented its motto "Being an Asset to Hamilton County" in addition to establishing Gold Performance Standards which consist of the principles and values by which the Agency performs and how our partners, vendors, contractors and consultants are measured. The Gold Performance Standards are:

Respect	Timely	Exceptional	Initiative
Excellent	Quality	Accurate	Integrity
Value	Creativity	Accountability	Professionalism

It is the Authority's intent to procure services from a contractor that shares these standards and can clearly demonstrate what they can bring to this project that no other planner can offer.

The contractor's proposal and overall presentation will be a direct reflection of their understanding of the Authority's Gold Performance Standards, i.e. quality, creativity and professionalism that the Authority may expect of the contractor as evaluated in the Gold Performance Standard Evaluation Factor.

# 2.0 ECONOMIC INCLUSION PARTICIPATION

The Authority has, within the terms of its procurement policy, established the following goals with regards to Economic Inclusion and encourages participation by MBE/WBE and Section 3 Business concerns.

- Minority-Owned Business Enterprise:
  - General Construction: 20%Professional Services: 12%
  - o Material/Supplies: 5%
- Women-Owned Business Enterprise goal 5%
- > Section 3: meet or exceed applicable benchmarks set by HUD

In furtherance of Section 3 initiatives, any hiring or training opportunities that are generated through this contract agreement should be provided to Section 3 Business Concerns or Section 3 Workers to the greatest extent feasible.

Within Section 2 of the proposal, the proposer must submit any applicable MBE/WBE/SBA certification.

#### 3.0 PROPOSAL FORMAT

3.1 Proposal Submittal: The Authority intends to retain the successful proposer pursuant to a "Best Value" basis, not a "Low Proposal" basis ("Best Value," in that the Authority will, as detailed within the following Section 4.0, consider factors other than just cost in making the award decision). Therefore, so that the Authority can properly evaluate the offers received, all proposals submitted in response to this RFP must be formatted in accordance with the sequence noted following. Each category must be separated by numbered dividers and labeled with the corresponding section reference also noted below. Separate electronic files may be utilized (and labeled) for each Section. None of the proposed services may conflict with any requirement the Authority has published herein or has issued by addendum

Section	Form	Description	
1	Form of Proposal: <u>Attachment G</u>	This 1-page Form must be fully completed, executed where provided thereon and submitted under this section as a part of the proposal submittal.	
2	HUD Form Packet: <u>Attachment H</u>	<ul> <li>The following forms must be fully completed, executed where provided thereon and submitted under this section as a part of the proposal submittal:         <ul> <li>Form HUD 5369-C Certifications and Representations of Proposers, Non-Construction Contract</li> <li>Form HUD 2922 Certification Regarding Debarment and Suspension</li> <li>Form HUD 50071 Certification of Payments to Influence Federal Transactions</li> <li>Standard Form LLL Disclosure Form to Report Lobbying (if required per HUD 50071)</li> </ul> </li> </ul>	
3	Proof of Insurance and Licensing	The proposer must provide current proof of insurance and licensing requirements. See Section 12 of the General Terms and Conditions (Attachment C). The proposer shall provide the following certificates evidencing the coverage amounts:  • Workers Compensation & Employer's Liability  • General Liability  • Automobile  • Professional Liability and/or Errors and Omissions  • Registration with the State of Ohio and/or City of Cincinnati  • If licensing is required for the service, include applicable licenses	

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4	Technical Proposal	
4a	Approach and	Include a transmittal letter describing the consultant's interest,
	Understanding of the	understanding and commitment to the proposed contract. Also
	Task	include a sample engagement plan which discusses how you will
		fulfill the requirements of the scope of work.
4b	Experience and	Proposal must clearly demonstrate full knowledge,
	Qualifications	understanding, and experience in methods, techniques and
		guidelines required for the performance of the required work.
		All elements within this factor are of equal importance. Capacity
		and capability of the consultant to perform the work on schedule
		and be responsive to the Authority's direction should be clear.
		The proposer's ability to form successful working relationships
		and to effectively communicate is of the essence.
	<b>Professional References</b>	The proposer shall submit a listing of 5 former or current
	<u>Attachment I</u>	professional references for which the proposer has performed
		similar or like services to those being proposed herein within the
		past year. You <u>must</u> reference any previous work performance
		for the Authority, however, CMHA should not be listed as more
		than one of your references. It is reasonable to assume the
		Authority will contact references. The listing shall, at a
		minimum, include:
		• The client's name,
		• The client's contact name,
		• The client's address,
		The client's telephone number and email address,
		The Client's Business Name (if applicable), and
		A brief description and scope of the service(s) and the dates the
		services were provided.
		Do not use family members as references.
4c	<b>Previous Client</b>	A list of references should highlight at least three (3) recent
	Satisfaction	projects of a similar nature, magnitude and complexity; projects
		must include telephone number and affiliation, as well as a brief
		explanation of referenced work. The consultant shall indicate the
		individuals on staff who had responsibility for each project and
		whether or not these people are still employed by the consultant.
		Ideally, contractor will submit a copy of a former plan or report
		for a similar scope.
		Quality Plan: Describe your plan or procedure to monitor
		employees to assure quality if awarded a contract

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5	<b>Equal Employment</b>	The proposer must submit under this Section a copy of its Equal		
	Opportunity	Opportunity Employment Policy.		
6	Subcontractor/Joint	The proposer shall identify hereunder whether or not he/she		
	Venture Information (If	intends to use any subcontractors for this job, if awarded, and/or		
	Applicable):	if the proposal is a joint venture with another firm. Please		
		remember that all information required from the proposer under		
		the proceeding Sections must also be included for any major		
		subcontractors (10% or more) or from any joint venture. At a		
		minimum, the following forms must be submitted for the		
		subcontractor:		
		• Contractor's business name, contact name, address, email		
		address, phone number		
		HUD Packet of forms		
		Section 3 forms		
		Licensing and Insurance		
		Label forms clearly to indicate whether they are for the		
		contractor or subcontractor.		
7	Other Information	The proposer may include hereunder any other general		
	(Optional)	information that the proposer believes is appropriate to assist		
		CMHA in its evaluation.		

- **3.1.1** If no information is to be placed under any of the above noted Sections (especially the "Optional"), please place thereunder a statement such as "THIS SECTION LEFT INTENTIONALLY BLANK." <u>DO NOT</u> eliminate any of the sections.
- 3.2 Proposal Submission: All proposals must be emailed and time-stamped <u>received</u> in the designated the Authority office by no later than the submittal deadline stated herein (or within any ensuing addendum). A total of 1 original signed proposal which may consist of one or several files, along with the fee information in a separate file, and the executed Contract Award and Acceptance in a separate file addressed to

Cincinnati Metropolitan Housing Authority procurement@cintimha.com

The electronic copy should include at least three files: one (or more) for the proposal, one for the fee information, and one for the Contract Award and Acceptance. However, the proposal may be in more than one electronic file. The subject line of the cover email(s) must clearly denote the RFP number and the body of the email must have the proposer's name. Proposals received after the published deadline will not be accepted.

# **4.0 PROPOSAL EVALUATION:**

Each Proposal submittal will be evaluated based upon the following information and criteria.

**4.1 Evaluation Criteria:** The evaluation panel will use both objective and subjective criteria to evaluate each proposal submittal received; award of points for each listed factor will be based upon the documentation that the proposer submits within his/her proposal submittal.

NO	POINTS	WEIGHTED AVERAGE	DESCRIPTION
1	0-5	25%	The <b>Proposed Fees</b> to provide the services required
2	0-5	25%	Approach and Understanding of the Task
3	0-5	25%	Experience and Qualifications
4	0-5	10%	Previous Client Satisfaction
5	0-5	5%	Gold Performance Standards  The Proposer's clear demonstration and understanding of THE AUTHORITY'S MOTTO and GOLD PERFORMANCE STANDARDS through the firm's proposal as a direct reflection of the type of product the Authority may expect from the proposer.  • Legible and readable • No spelling or grammar errors • All required information is provided • Information is in correct sequence • Overall Presentation
		90%	Sub-Total Points (Other than Interview and Preference Points)

**4.1.1 Interview:** Those Contractors with scores closest to 65% in categories one through five may be asked to participate in the second stage, consisting of the sixth factor: Any and all interviews are at the sole discretion of the Authority.

6	0-5	10%	Appear and Participate in an Interview with the Authority to	
			discuss qualifications and proposal. Scores assigned for proposals,	
			under any category, may be amended based on information obtained	
			during the oral interviews.	
		100%	Total Points (other than preference points)	